# REBUTTAL TESTIMONY OF

# CARL D. HERBEIN, CPA

# Appearing on Behalf of the Area 4 Milk Dealer Association

Rebuttal Testimony before Pennsylvania Milk Marketing Board

Cost Replacement Hearing Based On Annual Reports Filed In 2017

February 6, 2018

#### **Rebuttal Testimony of Carl D. Herbein, CPA**

# Area 4 – Cost Replacement Hearing

I am Carl D. Herbein, CPA, President and CEO of Herbein + Company, Inc. and my address is 2763 Century Blvd., Reading, PA 19610. I wish to present Rebuttal Testimony on behalf of the Area 4 Milk Dealers Association. I attach my Curriculum Vitae, as Rebuttal Exhibit D1, which outlines my education, and experience in the dairy industry.

### **Study Conducted**

On behalf of the Area 4 Dealers Association, I have reviewed the audit files and proposed adjustments prepared by the Pennsylvania Milk Marketing Board audit staff, have conducted fieldwork at each of the dealers in the cross-section and have prepared exhibits which present my findings.

# **Cost Replacement Process**

This hearing will accomplish the annual cost replacement process in which the Pennsylvania Milk Marketing Board substitutes new cost information for the prior information, which is then utilized in developing its wholesale and resale prices. This hearing will include a container cost update utilizing April 2017 cost information as the new starting point for container updating. These April 2017 container costs are updated on a monthly basis based upon cost information submitted by the cross-section dealers and reviewed by Board staff. This hearing will also include ingredient cost updating utilizing April 2017 cost information. Ingredient costs are updated on a quarterly basis for flavored milk, flavored reduced fat milk and flavored non-fat milk. These updates occur on January 1<sup>st</sup>, April 1<sup>st</sup>, July 1<sup>st</sup>, and October 1<sup>st</sup> of each year. All exhibits are prepared utilizing a weighted average based on the controlled sales in the area. All exhibits have been adjusted for inter-plant transfers is a transaction where a product is manufactured in one plant and transferred to an affiliate plant that then sells the product to the ultimate consumer. These exhibits have been prepared reflecting the sales to the ultimate consumer in the applicable area. This weighting and averaging method has been consistently applied from year to year.

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#### **Cross-Section**

The Area 4 cross-section of dealers utilized includes Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnstown, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA). These companies process, package and deliver the majority of fluid milk products in Area 4 and comprise a group of companies which include organizations that deliver to supermarkets, convenience stores, schools, institutions, and small retail outlets. In my opinion this cross-section of dealers continues to be representative of the dealers selling fluid milk in Area 4 and this cross-section remains unchanged from the immediate prior hearing.

#### **Rebuttal Exhibits**

Rebuttal Exhibit D2 reflects the processing, packaging, and delivery cost per point for calendar year 2016. Please note that the points presented are for sales in the PMMB Area 4 made by the cross-section dealers. These costs should replace the existing costs from 2015, which are currently being utilized by the Board in establishing prices. These costs are calculated in accordance with PMMB rules and regulations and have been consistently applied from the previous year.

#### **Rebuttal Exhibits D2-A through D10-B**

Rebuttal Exhibit D2-A is prepared to reflect the effect of the cost replacement process by comparing the 2015 costs in the current order with the 2016 costs. Additionally, this exhibit reflects the 2017 cost decrease adjustment and removes the 2016 cost increase adjustment to eliminate any possibility of duplication. It should also be noted that the bottling department points for 2016 are 336,887,379 for the cross-section dealers and this compares with 2015's bottling department points of 338,061,559. This comparison reflects a 0.35% decrease in bottling department points when comparing 2016 with 2015. This comparison shows that plant volume is affected by consumer demand and customers served.

Rebuttal Exhibit D3 and D3-A have been updated to container costs utilized in the April 2017 resale price development. The container shrinkage factor reflected on this exhibit is a statewide average and will be utilized for all areas. This study was conducted for the period January to March 2009 and it is my opinion that it is reasonable to continue using this study's container shrinkage statistics for the 2017 Cost Replacement Hearings.

The cross-section of dealers utilized for each area and for each container is representative of the dealers selling fluid milk in Area 4. It is important to note that these container costs have been updated on a monthly basis and that process of monthly updating should be continued utilizing April 2017 as adjusted as a new starting point.

The Area 4 Milk Dealer Association requests and recommends that the blending concept be continued for all containers that are represented by both plastic and paper with the exception of the half pint container. The blending of containers, including blow-molded and purchased plastic containers should be continued for each container utilized in this area. The wholesale and resale prices for the control product sold in half pint containers should be determined utilizing the paper container cost for paper and by applying a plastic add-on for half pint containers that are "ridged plastic in nature." The plastic add-on must be updated and the new reset should be \$0.0370 and it should continue to be adjusted monthly in accordance with OGO A–957.

Rebuttal Exhibit D4 is prepared to present the ingredient costs as of April 2017, which should be inserted into the product formulas for pricing purposes and should replace the ingredient costs which are currently being used.

Rebuttal Exhibit D4-A reflects the ingredient costs presented on Rebuttal D4 and demonstrates the increase or decrease when the cost replacement process occurs.

Rebuttal Exhibit D5 updates the cost of shrinkage and cost and revenues from bulk cream and bulk milk. The current order establishes a net revenue of (0.0023) per pound and the new net revenue, based on 2016 is (0.0024) per pound. Thus, there has been a new net change of (0.0001) per pound.

Rebuttal Exhibit D6 reflects a comparison of the current order butterfat tests by product category and compares those tests with the 2016 actual butterfat tests. This exhibit also reflects the increase or decrease in butterfat content. A decrease in butterfat content will result in less cost of milk in the wholesale and resale prices, which will result from this process and an increase in butterfat content will result in more cost of milk in the wholesale and resale prices, wholesale and resale prices, which will result from this process. I recommend that the Board replace the current butterfat by product with the 2016 tests reflected on this exhibit.

Rebuttal Exhibit D7 is prepared to calculate the cost increases and decreases incurred during the six (6) month period ending June 30, 2017 with the six (6) month period ending June 30, 2016 for labor and fringe benefits, utilities, and insurance. This calculation is performed by comparing labor and fringe benefits, utilities,

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and insurance on a per point basis. This adjustment allows for an updating of significant costs, which change rapidly. This year the cost increase (decrease) analysis has been performed utilizing the first six (6) months of 2017 and comparing that with the first six (6) months for 2016. It should also be noted that the weighted points for the six (6) month period of 2017 are 6.5% less than the weighted points for the first six (6) months of 2016. This comparison of 2016 and 2017 demonstrates the effect of volume change in the cross-section dealer plants and its effect on cost per point.

Rebuttal Exhibit D8 has been updated to reflect the March 2017 diesel fuel costs, which were used in issuing the minimum prices for October 2017. Additionally, this exhibit reflects the calculation of the average diesel fuel cost for calendar year 2016, which forms the basis for the annual adjustment and update. I recommend that this adjustment be continued on a monthly basis.

Rebuttal Exhibit D9 has been updated to reflect the August 2017 natural gas costs and reflects OGO A-937 effective June 1, 2006 concerning heating fuel costs. Additionally, this exhibit reflects the calculation of the average heating fuel cost for calendar year 2016, which forms the basis for the annual adjustment and update. I recommend that this adjustment be continued on a monthly basis.

Rebuttal Exhibits D10-A and D10-B are prepared to reflect the wholesale minimum price for a gallon of reduced fat milk and a half pint of flavored non-fat milk for January 2018. These exhibits also cross-reference the exhibits that support the individual line items.

#### **Class II Controlled Products**

The annual cost replacement process many times includes an updating of Class II product costs. We are not presenting such data at this time. We ask that the Board continue with the current methodology. The dealers have considered and will continue to review other approaches but do not presently see a basis for modifying the status quo.

# **Rate of Return**

I recommend that the Board maintain the rate of return for the Area 4 dealers at 3.4%. This rate of return will provide the ability for the dealers to reinvest in their facilities and create new products. In order to continue to foster the incentive and ability of these companies to continue to invest in product and plants that are able to compete for Pennsylvania and out-of-state volume the continuation of the 3.4% return is recommended.

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# **Summary and Recommendation**

The Area 4 Milk Dealers recommend that the Milk Marketing Board make the cost replacement adjustments, which are reflected in my testimony and exhibits. Thank you for your consideration of my analysis and opinions.

# AREA 4

# COST REPLACEMENT HEARING DEALER REBUTTAL EXHIBITS

**FEBRUARY 6, 2018** 

# PMMB AREA 4

# **COST REPLACEMENT HEARING**

# **INDEX OF REBUTTAL EXHIBITS**

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

Rebuttal Exhibit D1	Carl D. Herbein, CPA Curriculum Vitae
Rebuttal Exhibit D2	Processing, Packaging and Delivery Costs/Point
Rebuttal Exhibit D2-A	Cost Replacement Adjustments for Processing, Packaging and Delivery Costs
Rebuttal Exhibit D3	Summary of Current Container Costs with Adjustments for Shrinkage and Loss and Update to Current Month
Rebuttal Exhibit D3-A	Adjusted Container Costs Compared to Current Month Container Costs
Rebuttal Exhibit D4	Summary of Current Ingredient Costs
Rebuttal Exhibit D4-A	Cost Replacement Adjustments for Ingredients
Rebuttal Exhibit D5	Weighted Cost of Shrinkage and Weighted Costs and Revenues from Bulk Cream and Bulk Milk
Rebuttal Exhibit D6	Butterfat Content of Price Controlled Products
Rebuttal Exhibit D7	Cost Increases (Decreases) for Labor, Insurance and Utility Costs
Rebuttal Exhibit D8	Changes in Diesel Fuel Costs
Rebuttal Exhibit D9	Changes in Heating Fuel Costs (Natural Gas)
Rebuttal Exhibit D10-A	Calculation of Minimum Wholesale Price Gallon Reduced Fat Milk (2%)
Rebuttal Exhibit D10-B	Calculation of Minimum Wholesale Price Half Pint Flavored Nonfat Milk (Skim)

# Carl D. Herbein, CPA *Curriculum Vitae*

## **EDUCATION**

Elizabethtown College – B.S. Degree in Accounting (1968) Delta Mu Delta – National Honor Society – Co-captain Cross Country Team

#### **EMPLOYMENT**

Herbein + Company, Inc., Reading, PA October, 2004 to present President and CEO

> July, 1985 to September, 2004 Managing Partner

1974 to June, 1985 Partner Reading, PA

Carl D. Herbein, CPA – Reading, PA 1972 to 1974

Ernst & Young, Reading, PA 1967 to 1972 Staff/Senior Accountant

#### PROFESSIONAL AND CIVIC ASSOCIATIONS AND DESIGNATIONS

CPA - Commonwealth of Pennsylvania (1971)

Member – American Institute of CPAs – Council (1990 – 1991)

Member - Pennsylvania Institute of CPAs - President (1988 - 1989)

Firm Member - Allinial Global

Chairman - Reading Redevelopment Authority (1992 - 1998) Board of Directors (1984 - 1998)

#### Board Member

- Greater Berks Development Fund (1995 present)
- Berks County Convention Center Authority Treasurer (1996 2017); Chairman (2017 present)
- Alvernia University (2012 present)
- Greater Reading Chamber & Economic Development Corporation (2017 present)

Berks County Chamber of Commerce (1980 - present)

- Chairman of the Board (1994 1996)
- Treasurer (1992 1993)
- Treasurer (2007-2009)

Greater Reading Economic Partnership (2005 - present)

Alvernia University

- Board of Trustees (2014 present)
- Audit Committee (2014 present)
- Fiscal & Physical Resources Committee (2017 present)

Berkshire Country Club

- Board of Directors
- Treasurer (October 2001 2007)

# Carl D. Herbein, CPA

#### PROFESSIONAL AND CIVIC ASSOCIATIONS AND DESIGNATIONS – CONTINUED

Elizabethtown College

- Board of Trustees (1987 1992)
- Accounting Advisory Committee (1993 2005)
- Member Leadership Council (2007 present)

## SPECIFIC DAIRY RELATED EXPERIENCE

Grew up and worked on his parents' dairy farm

Partner-in-charge of services for all dairy clients currently serviced by the Firm

Performed the feasibility and accounting work for numerous successful dairy mergers

Currently leads the Firm's engagements in industry consolidation, including due diligence, valuation, and consolidation benefit analysis

Performed other special projects for dairies – Product cost analysis, route accounting and profitability analysis, by-product and excess butterfat cost analysis, buy-sell arrangements, labor contract negotiations, hauling cost analysis, plant shrink studies, delivery cost studies, market price analysis, cost benchmarking projects, business valuations, Federal Trade Commission analysis, and dairy financial reporting design

Has spent more than 16,000 hours of time in personally preparing for and testifying at over 140 Pennsylvania Milk Marketing Board price hearings between 1976 and 2016

Has visited and provided services to more than 155 dairy food companies

#### COMMUNITY AWARDS

2006 Eugene L. Shirk Community Builder Award
2010 Corporate Honoree – March of Dimes
2012 Franciscan Award – Alvernia University
2013 Business Weekly Unity Award
2017 Service to the College Award – Elizabethtown College

# Carl D. Herbein, CPA

#### SPEAKING ENGAGEMENTS (2006 - 2016)

International Milk Control Agency - Why Dairy Plants Relocate, August 13, 2006

All Star Dairy Association - Cost Benchmarking, March 16, 2006

Quality Chekd Dairy - Valuation of Your Dairy Company, February 1, 2007

All Star Dairy Association – Cost Benchmarking, March 28, 2007

All Star Dairy Association – Financial Reporting, March 6, 2008

Quality Chekd Dairy - Captive Insurance, April 21, 2008

Pennsylvania Association of Milk Dealers - Cost Comparison Analysis, September 22, 2009

World International Dairy Foods Association - Worldwide Food Expo - Dairy Industry Analysis, October 31, 2009

All Star Dairy Association - Forensic Accounting, March 23, 2010

Pennsylvania Association of Milk Dealers and Northeast Dairy Foods Association, Inc. - Delivery, Depots and Distributors - August 22, 2011

International Association of Milk Control Agencies (IAMCA) – California Federal Milk Marketing Order – September 14, 2015

International Dairy Foods Association - Capital Budgeting - September 15, 2015

All Star Association - Measure Your Success - March 2016

#### TEACHING ASSIGNMENTS (2007 - 2011)

Developed and presented the annual "Dairy Cost Accounting Workshop" for International Dairy Foods Association – annual two (2) day seminar May 2007, 2008, 2009, 2010, 2011. 2012, 2013, 2014, 2015 and 2016

Quality Chekd Dairy - Dairy Accounting Seminar, March 6 - 7, 2007

#### **PUBLICATIONS**

"Product Costing In A Volatile Environment," which appeared in the National Ice Cream Mix Association, Inc. publication

"Milk Costing and Regulation - Is There a Conflict?" which appeared in the 2003 International Association of Milk Control Agencies' publication

"Benchmarking," which appeared in the August 2004, 422 Business Advisor

"Financing Agribusiness Growth", which appeared in the Pennsylvania CPA Journal

"Processors Improve Profits With Benchmarking", which appeared in the October 2011, Dairy Foods Magazine

# Carl D. Herbein, CPA

## **EXPERT REPORTS, DEPOSITION AND TESTIMONY**

#### **COURT AND OTHER TESTIMONY**

State of New Jersey Department of Agriculture – Expert testimony - Farmer premium establishment. (hearing held November 19, 2009, December 17, 2009 and January 28, 2010)

Sweetwater Valley Farm, Inc. v. Dairy Farmers of America, Inc. - June 15, 2010

Bross v. Bross - domestic matter. Testimony September 16, 2010.

Van Peenen Dairy, Inc. v. Tuscan/Lehigh Dairies, Inc. - contractual dispute, November 22, 2011

US Justice Department Report – Dean Foods / Suiza – merger analysis

State of Kentucky v. Trauth Dairy - damage calculation

State of Indiana v. Schenkel Dairy - damage calculation

Sweet Water Valley Farm v. Dairy Farmers of America - restraint of trade

Maine Milk Commission - Expert testimony - Dealer Margin Study (hearing held October 25, 2012)

Nicholas Meat Packing Co. v. Brigandi, Gleghorn and Associates – August 20, 2011 and July 2013.

Supports Coordination Organization Modeled Rate Review - payment rate dispute - July 15, 2013.

Allen S. Fisher, et. al. v. Dominion Transmission, Inc. - crop damage - loss calculation - October 2013.

DeVries Dairy v. White Eagle Cooperative Association – expert testimony – economic discrimination – October 2013.

Dar-View Farms v. Maryland Dairy Veterinarians - professional malpractice matter - March 2015

U.S. Department of Agriculture – California Hearing to consider establishing a California Milk Marketing order – October 2015

Balford Farms v. Travelers Insurance – business interruption insurance matter – January 2017

Select Milk Producers, Inc. v. Sorrento Lactalis Inc. - expert testimony - milk supply contracts - March 2017

# Carl D. Herbein, CPA

## COMMONWEALTH OF PENNSYLVANIA MILK MARKETING BOARD APPEARANCES

#### 2011

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 4, 5, and 6. Expert witness appearing on behalf of the Area 1, 2, 3, 4, 5 and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the level and duration of the Class I over-order premium. (hearing held June 1, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 4, 5, and 6. Expert witness appearing on behalf of the Area 1, 2, 3, 4, 5 and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the announcement date for January 2012 minimum resale prices. (hearing held June 1, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 4, 5, and 6. Expert witness appearing on behalf of the Area 1, 2, 3, 4, 5 and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning adjustments to wholesale discounts to account for changes in milk prices subsequent to the adoption of Official General Orders for each of the Milk Marketing Areas. (hearing held June 1, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 5. Expert witness appearing on behalf of the Area 5 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning cost replacement in Milk Marketing Area 5. Evidence will be limited to the following: annualized processing, packaging, and delivery costs; updated costs for containers, ingredients, and Class II products; updated labor, utility, and insurance costs based on comparisons between costs per point for the second quarters of calendar years 2010 and 2011; skim and butterfat contents of products, and cream processing costs; monthly adjustments to in-store handling costs; and a reasonable rate of return to milk dealers and stores. In accordance with OGO A-937, evidence and testimony will be considered regarding the heating fuel adjuster in Area 5. In accordance with OGO A-939, evidence and testimony will be considered regarding the diesel fuel cost adjuster in Area 5. (hearing held September 7, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 6. Expert witness appearing on behalf of the Area 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning cost replacement in Milk Marketing Area 6. Evidence will be limited to the following: annualized processing, packaging, and delivery costs; updated costs for containers, ingredients, and Class II products; updated labor, utility, and insurance costs based on comparisons between costs per point for the second quarters of calendar years 2010 and 2011; skim and butterfat contents of products regulated by the Board; adjustment for shrinkage, sales of bulk products, and cream processing costs; monthly adjustments to in-store handling costs; and a reasonable rate of return to milk dealers and stores. In accordance with OGO A-937, evidence and testimony will be considered regarding the diesel fuel cost adjuster in Area 6. (hearing held September 7, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1. Expert witness appearing on behalf of the Area 1 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning cost replacement in Milk Marketing Area 1. Evidence will be limited to the following: annualized processing, packaging, and delivery costs; updated costs for containers, ingredients, and Class II products; updated labor, utility, and insurance costs based on comparisons between costs per point for the second quarters of calendar years 2010 and 2011; skim and butterfat contents of products regulated by the Board; adjustment for shrinkage, sales of bulk products, and cream processing costs; monthly adjustments to in-store handling costs; and a reasonable rate of return to milk dealers and stores. In accordance with OGO A-937, evidence and testimony will be considered regarding the diesel fuel cost adjuster in Area 6. (hearing held October 5, 2011)

and butterfat contents of products regulated by the Board; adjustment for shrinkage, sales of bulk products, and cream processing costs; monthly adjustments to in-store handling costs; and a reasonable rate of return to milk dealers and stores. In accordance with OGO A-937, evidence and testimony will be considered regarding the heating fuel adjuster in Area 6. In

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Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 2. Expert witness appearing on behalf of the Area 2 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning cost replacement in Milk Marketing Area 2. Evidence will be limited to the following: annualized processing, packaging, and delivery costs; updated costs for containers, ingredients, and Class II products; updated labor, utility, and insurance costs based on comparisons between costs per point for the second quarters of calendar years 2010 and 2011; skim accordance with OGO A-939, evidence and testimony will be considered regarding the diesel fuel cost adjuster in Area 6. (hearing held October 5, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 3. Expert witness appearing on behalf of the Area 3 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning cost replacement in Milk Marketing Area 3. Evidence will be limited to the following: annualized processing, packaging, and delivery costs; updated costs for containers, ingredients, and Class II products; updated labor, utility, and insurance costs based on comparisons between costs per point for the second quarters of calendar years 2010 and 2011; skim and butterfat contents of products regulated by the Board; adjustment for shrinkage, sales of bulk products, and cream processing costs; monthly adjustments to in-store handling costs; and a reasonable rate of return to milk dealers and stores.

In accordance with OGO A-937, evidence and testimony will be considered regarding the heating fuel adjuster in Area 6. In accordance with OGO A-939, evidence and testimony will be considered regarding the diesel fuel cost adjuster in Area 6. (hearing held November 9, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 4. Expert witness appearing on behalf of the Area 4 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning cost replacement in Milk Marketing Area 4. Evidence will be limited to the following: annualized processing, packaging, and delivery costs; updated costs for containers, ingredients, and Class II products; updated labor, utility, and insurance costs based on comparisons between costs per point for the second quarters of calendar years 2010 and 2011; skim and butterfat contents of products regulated by the Board; adjustment for shrinkage, sales of bulk products, and cream processing costs; monthly adjustments to in-store handling costs; and a reasonable rate of return to milk dealers and stores. In accordance with OGO A-937, evidence and testimony will be considered regarding the diesel fuel cost adjuster in Area 6. (hearing held November 9, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 4, 5, and 6. Expert witness appearing on behalf of the Area 1, 2, 3, 4, 5 and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the level and duration of the Class I over-order premium to be effective January 1, 2012. (hearing held November 9, 2011)

#### 2012

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 5. Expert witness appearing on behalf of the Area 5 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the multi-store discount provisions in Milk Marketing Area 5. (hearing held September 7, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 6. Expert witness appearing on behalf of the Area 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the multi-store discount provisions in Milk Marketing Area 6. (hearing held September 7, 2011)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 4, 5, and 6. Expert witness appearing on behalf of the Area 1, 2, 3, 4, 5 and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning whether to remove the service contract initial fee and renewal fee from Official General Order A-875. (hearing held February 8, 2012)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 4, and 5. Expert witness appearing on behalf of the Areas 1, 2, 4, and 5 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the cost replacement in Milk Marketing Areas 1, 2, 4 and 5.

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#### 2013

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 3 and 6. Expert witness appearing on behalf of the Area 3 and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning cost replacement in Milk Marketing Area 3 and 6. (hearing held January 2, 2013)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 4, 5, and 6. Expert witness appearing on behalf of the Areas 1, 2, 3, 4, 5 and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning wholesale milk discounts in Milk Marketing Area 1, 2, 3, 4, 5, and 6. (hearing held October 2, 2013)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, and 3. Expert witness appearing on behalf of the Areas 1, 2, and 3 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the cost replacement in Milk Marketing Areas 1, 2, and 3. (hearing held January 8, 2014)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 4, 5, and 6. Expert witness appearing on behalf of the Areas 4, 5, and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the cost replacement in Milk Marketing Areas 4, 5, and 6. (hearing held February 5, 2014)

#### 2014

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 4, 5, and 6. Expert witness appearing on behalf of the Areas 1, 2, 3, 4, 5, and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the over price premium – Part II in Milk Marketing Areas 1, 2, 3, 4, 5, and 6. (hearing held June 4, 2014)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 4, 5, and 6. Expert witness appearing on behalf of the Areas 1, 2, 3, 4, 5, and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the small delivery costs in Milk Marketing Areas 1, 2, 3, 4, 5, and 6. (hearing held June 11, 2014)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 4, 5, and 6. Expert witness appearing on behalf of the Areas 4, 5, and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the cost replacement in Milk Marketing Areas 4, 5, and 6. (hearing October 1, 2014)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, and 3. Expert witness appearing on behalf of the Areas 1, 2, and 3 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the cost replacement in Milk Marketing Areas 1, 2, and 3. (hearing held December 3, 2014)

#### 2015

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 4, 5, and 6. Expert witness appearing on behalf of the Areas 1, 2, 3, 4, 5, and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the over price premium – Part II in Milk Marketing Areas 1, 2, 3, 4, 5, and 6. (hearing held February 25 - 27, 2015) continuance from June 2014

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 5, and 6. Expert witness appearing on behalf of the Areas 1, 5, and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the cost replacement in Milk Marketing Areas 1, 5, and 6. (hearing held December 2, 2015)

#### 2016

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 2, 3, and 4. Expert witness appearing on behalf of the Areas 2, 3, and 4 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the cost replacement in Milk Marketing Areas 2, 3, and 4. (hearing held January 6, 2016)

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#### 2017

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Area 4. Expert witness appearing on behalf of the Area 4 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the cost replacement in Milk Marketing Area 4. (hearing completed January 4, 2017)

Commonwealth of Pennsylvania Milk Marketing Board public hearing for Milk Marketing Areas 1, 2, 3, 5, and 6. Expert witness appearing on behalf of the Areas 1, 2, 3, 5, and 6 Milk Dealer Association. The purpose of the hearing is to receive testimony and exhibits concerning the cost replacement in Milk Marketing Areas 1, 2, 3, 5, and 6. (hearing completed July 5, 2017)

#### PMMB AREA 4

# **COST REPLACEMENT HEARING**

# PROCESSING, PACKAGING AND DELIVERY COSTS/POINT (WEIGHTED AVERAGE BASED ON SALES IN AREA 4)

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

Cost Center	Total 2016 Points in PMMB Area 4 (1)	Α	Weighted verage /Point (1)
Receiving, lab and field work	194,469,972	\$	0.0162
Standardization and pasteurization	372,862,566		0.0175
Bottling	336,887,379		0.0360
Cold room	360,696,141		0.0338
Delivery	161,964,619		0.1103
Selling	206,187,140		0.0292
		\$	0.2430

(1) Reflects points (and related cost/point) for sales in PMMB Area 4 for the cross-section dealers.

## PMMB AREA 4

# **COST REPLACEMENT HEARING**

# COST REPLACEMENT ADJUSTMENTS FOR PROCESSING, PACKAGING AND DELIVERY COSTS

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

	2016 Weighted Average Cost/Point	2015 Cost/Point Included in Existing Order (1)	Increase (Decrease)
Receiving, lab and field work	\$0.0162	\$0.0104	\$0.0058
Standardization and pasteurization	0.0175	0.0134	0.0041
Bottling	0.0360	0.0385	(0.0025)
Cold room	0.0338	0.0325	0.0013
Delivery	0.1103	0.1053	0.0050
Selling	0.0292	0.0308	(0.0016)
Sub total	\$0.2430	\$0.2309	\$0.0121
Add: 2017 Cost increase (decrease) adjust	0.0140		
Less: 2016 Cost (increase) decrease adjust	(0.0040)		
Net change	\$0.0221		

(1) Per General Order No. A-963 (CRO 7)

#### PMMB AREA 4

# **COST REPLACEMENT HEARING**

# SUMMARY OF CURRENT CONTAINER COSTS WITH ADJUSTMENT FOR SHRINKAGE AND LOSS AND UPDATE TO CURRENT MONTH

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

Container Size	March 2017 Container Cost (1)	Adjust from March 2017 to December 2017 - Current (2)	Subtotal	Calculated Shrinkage and Loss (4)	Shrinkage Cost	Total Container Cost
Gallon (5)	\$ 0.1640	\$ 0.0087	\$ 0.1727	1.19%	0.0021	\$ 0.1748
<ul><li>1/2 gallon - plastic</li><li>1/2 gallon - paper (3)</li><li>1/2 gallon - blended (5)</li></ul>	0.1231	0.0047	0.1278	1.23%	0.0016	0.1294
Quart - plastic Quart - paper (3) Quart - blended (5)	0.1409 - 0.1409	(0.0010)	0.1399	1.57%	0.0022	0.1421
Pint - plastic Pint - paper Pint - blended (5)	0.1118 0.0404 0.1108	0.0034	0.1142	1.62%	0.0019	0.1161
Twelve ounce	(3)					
Ten ounce	(3)					
1/2 pint - plastic (5)	0.0652	0.0005	0.0657	0.92%	0.0006	0.0663
1/2 pint - paper (5)	0.0281	0.0010	0.0291	0.85%	0.0002	0.0293
Four ounce - paper	0.0296		0.0296	1.53%	0.0005	0.0301
Dispenser	0.0565		0.0565	1.30%	0.0007	0.0572

(1) For containers not purchased in March 2017 the most recent invoice was used.

- (2) December 2017 container costs were used by the PMMB to establish minimum resale prices for January 2018.
- (3) Container not packaged in this Area.
- (4) Calculated based on actual container loss from a state-wide cross section of processing dealers for controlled containers used during the period January – March 2009. This state-wide cross section is composed of every processing dealer that participates in a cost replacement hearing.
- (5) Current container costs would replace these costs monthly when the PMMB minimum resale prices are announced.

#### PMMB AREA 4

# **COST REPLACEMENT HEARING**

# ADJUSTED CONTAINER COSTS COMPARED TO CURRENT MONTH CONTAINER COSTS – OCTOBER 2016

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

Container Size	Adjusted Container Costs from Exhibit D3		Container Costs in Current Prices (1)		Difference
Gallon (2)	\$	0.1748	\$	0.1845	\$ (0.0097)
Half Gallon (2)		0.1294		0.1332	(0.0038)
Quart (2)		0.1421		0.1689	(0.0268)
Pint (2)		0.1161		0.1243	(0.0082)
1/2 pint - plastic (2)		0.0663		0.0703	(0.0040)
1/2 pint - paper (2)		0.0293		0.0305	(0.0012)
Four ounce - paper		0.0301		0.0307	(0.0006)
Dispenser (per quart)		0.0572		0.0407	0.0165

- (1) Per General Order No. A-963 (CRO 7) as updated.
- (2) These container costs to be updated monthly.
- (3) Difference between plastic ½ pint and paper ½ pint is \$0.0370. PMMB resale price schedules show the ½ pint paper price. \$0.0370 is the plastic add-on.

#### PMMB AREA 4

# **COST REPLACEMENT HEARING**

# SUMMARY OF CURRENT INGREDIENT COSTS (WEIGHTED AVERAGE BASED ON ACTUAL SALES IN AREA 4)

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

	March 2017 Weighted Average Cost/Pound (1)
Standard milk	\$0.0000
Reduced fat milk (2%)	0.0018
Lowfat milk (1%)	0.0019
Nonfat milk (skim)	0.0020
Flavored milk	0.0437
Flavored reduced fat milk	0.0346
Flavored nonfat milk	0.0282
Buttermilk	0.0252
Eggnog	0.1536

(1) For ingredients not purchased in March 2017 the most recent invoice was used.

#### PMMB AREA 4

# **COST REPLACEMENT HEARING**

# COST REPLACEMENT ADJUSTMENTS FOR INGREDIENTS

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

	March 2017 Weighted Average Cost/Pound	Cost/Pound included in Existing Order (1)	Increase (Decrease)
Standard milk	\$0.0000	\$0.0000	\$0.0000
Reduced fat milk (2%)	0.0018	0.0016	0.0002
Lowfat milk (1%)	0.0019	0.0018	0.0001
Nonfat milk (skim)	0.0020	0.0017	0.0003
Flavored milk (2)	0.0437	0.0433	0.0004
Flavored reduced fat milk (2)	0.0346	0.0365	(0.0019)
Flavored nonfat milk (2)	0.0282	0.0279	0.0003
Buttermilk	0.0252	0.0244	0.0008
Eggnog	0.1536	0.2498	(0.0962)

(1) Per General Order OGO A-963 (CRO 7) as updated for flavored milks on January 1, 2018.

(2) Ingredient costs to be updated on a quarterly basis for flavored milk, flavored reduced fat milk and flavored nonfat milk. Updates should be effective on January 1, April 1, July 1 and October 1.

# PMMB AREA 4

# **COST REPLACEMENT HEARING**

# WEIGHTED COST OF SHRINKAGE AND WEIGHTED COSTS AND REVENUES FROM BULK CREAM AND BULK MILK

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

PMMB Area 4		Costs	Revenues		eighted Net t (Revenue)	Weighted Pounds (1)	(Re	ghted Cost venue) Per Pound
Shrinkage	\$	869,966		\$	869,966			
Bulk milk revenue minus milk costs Bulk milk cost center costs & freight Net bulk milk cost (revenue)		290	203,304		(203,014)			
Bulk cream revenue minus milk costs Bulk cream cost center costs Net bulk cream cost (revenue)		421,642	1,979,052		(1,557,410)			
Total	\$	1,291,898	\$ 2,182,356	=				
Net cost (net revenue) - calendar year 2	016			\$	(890,458)	367,369,682	\$	(0.0024)
Net cost (net revenue) in current order -	caler	ndar year 201	5	\$	(863,170)	374,000,510		(0.0023)
Net change - cost increase (cost reduction	on)			\$	(27,288)		\$	(0.0001)

(1) Beginning in calendar year 2013 producer milk diverted to other plants is excluded from the calculation of weighted pounds.

#### PMMB AREA 4

## **COST REPLACEMENT HEARING**

# **BUTTERFAT CONTENT OF PRICE CONTROLLED PRODUCTS**

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

	201 (Weighted	Butterfat Test	
	2016 Weighted Average Butterfat Test	included in Existing Order (1)	Increase (Decrease)
Standard milk	3.2828%	3.2832%	-0.0004%
Reduced fat milk (2%)	1.9572%	1.9536%	0.0036%
Lowfat milk (1%)	0.9639%	0.9633%	0.0006%
Nonfat milk (skim)	0.1087%	0.1170%	-0.0083%
Flavored milk	3.2333%	3.2875%	-0.0542%
Flavored reduced fat milk	0.9905%	0.9386%	0.0519%
Flavored nonfat milk	0.0992%	0.0931%	0.0061%
Buttermilk	1.0001%	1.0000%	0.0001%
Eggnog	7.0966%	7.5784%	-0.4818%

(1) Per General Order No. A-963 (CRO 7)

# PMMB AREA 4

# **COST REPLACEMENT HEARING**

# COST INCREASES (DECREASES) FOR LABOR, INSURANCE AND UTILITY COSTS

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

	Weighted Expenses for the Six Months Ended June 30 (1)		Weighted Points for the Six Months Ended June 30 (1)		Cost Po	er Point	Increase (Decrease)
Type of Expense	2017	2016	2017	2016	2017	2016	Per Point
Labor and fringe benefits	\$ 19,613,161	\$ 18,869,538	146,195,144	156,387,828	\$0.1342	\$0.1207	\$0.0135
Utilities	857,559	929,028	146,195,144	156,387,828	0.0059	0.0059	0.0000
Insurance	217,226	149,387	146,195,144	156,387,828	0.0015	0.0010	0.0005
							\$0.0140

(1) Weighted based on sales in PMMB Area 4.

#### PMMB AREA 4

# **COST REPLACEMENT HEARING**

# **CHANGES IN DIESEL FUEL COSTS**

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

Diesel fuel costs – calendar year 2016 (1)	\$1,301,124
Delivery points – calendar year 2016 (1)	161,964,619
Diesel fuel cost per point delivered	\$0.0080
Average diesel price – calendar year 2016 (2)	\$2.437
Average diesel price – November 2017 (2) (3)	\$3.031
Increase (decrease) from year 2016 to month November 2017	24.37%
Increase (decrease) in diesel fuel cost per point delivered	\$0.0020

- (1) Costs of cross-section dealers weighted by sales in Area 4.
- (2) On-highway diesel prices per gallon for the Central Atlantic Region as published by the U.S. Energy Information Administration.
- (3) November 2017 diesel fuel costs were used by the PMMB in establishing minimum prices for January 2018.

#### PMMB AREA 4

# **COST REPLACEMENT HEARING**

# CHANGES IN HEATING FUEL COSTS (NATURAL GAS)

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

Heating fuel costs – calendar year 2016 (1)	\$189,864
Standardization & pasteurization points – calendar year 2016 (1)	372,862,566
Heating fuel cost per point pasteurized	\$0.0005
Average heating fuel costs – calendar year 2016 (2)	\$7.70
Average heating fuel costs – September 2017 (2) (3)	9.09
Increase (decrease) from year 2016 to month September 2017	18.05%
Increase (decrease) in heating fuel cost per point pasteurized	\$0.0001

(1) Costs of cross-section dealers weighted by sales in Area 4.

- (2) Industrial natural gas prices for Pennsylvania in dollars per thousand cubic feet as published by the U.S. Energy Information Administration.
- (3) September 2017 natural gas costs were used by the PMMB in establishing minimum prices for January 2018.

#### PMMB AREA 4

# **COST REPLACEMENT HEARING**

# CALCULATION OF WHOLESALE MINIMUM PRICE GALLON REDUCED FAT MILK (2%) FOR JANUARY 2018

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

-		Proposed	Current	
	<b>Reference</b>	<u>Order</u>	<u>Order (2)</u>	<u>Change</u>
Butterfat test	D6	1.9572%	1.9536%	0.0036%
Butterfat price as announced by PMMB	(1)	\$ 2.4943 per lb.	\$ 2.4943 per lb.	
Extended butterfat value		\$ 0.0488 per lb.	\$ 0.0487 per lb.	
Skim price as announced by PMMB	(1)	\$ 11.54 per cwt.	\$ 11.54 per cwt.	
Extended skim value		\$ 0.1131 per lb.	\$ 0.1131 per lb.	
Total milk value at announced prices		\$ 0.1620 per lb.	\$ 0.1619 per lb.	\$ 0.0001
Ingredient cost	D3	0.0018	0.0016	
Cost of shrinkage / bulk milk & cream	D5	(0.0024)	(0.0023)	
Total milk cost per pound		\$ 0.1614 per lb.	\$ 0.1612 per lb.	\$ 0.0002
Pounds per gallon (conversion)		8.62	8.62	
Total milk cost per gallon		\$ 1.3913	\$ 1.3895	\$ 0.0018
Container cost (adjusted for shrinkage)	D3	0.1748 each	0.1845 each	(0.0097)
Cost center costs	D2	0.9720	0.9236	0.0484
1st half 2016 to 1st half 2017 adjustment	D7	0.0560	0.0160	0.0400
Container efficiency adjustment	(2)	(0.0842)	(0.0842)	-
Percentage discount adjustment	(3)	0.0012	0.0012	-
Diesel fuel adjustment	D8	0.0080	0.0016	0.0064
Heating fuels adjustment	D9	0.0004	-	0.0004
		\$ 2.5195 each	\$ 2.4322 each	\$ 0.0873
Dealer profit at 3.4%	(2)	0.0887	0.0856	\$ 0.0031
Subtotal		\$ 2.6082 each	\$ 2.5178 each	\$ 0.0904
Less: average delivery cost	(2)	(0.4352)	(0.4352)	
Add: high cost delivery	(2)	0.9664	0.9664	
Wholesale minimum price		<b>\$ 3.1394</b> each	<b>\$ 3.0490</b> each	\$ 0.0904

- (1) As announced for January 2018 by PMMB on December 14, 2017.
- (2) Per OGO A-963 (CRO 7) as updated.
- (3) Per OGO A-972 "Price Adjustments to Account for Interaction of Milk Prices and Wholesale Percentage Discounts."

#### **PMMB AREA 4**

## **COST REPLACEMENT HEARING**

# CALCULATION OF WHOLESALE MINIMUM PRICE HALF PINT FLAVORED NONFAT MILK (SKIM) FOR JANUARY 2018

# Dean Dairy Holdings, Inc. (d/b/a Swiss Premium Dairy), Galliker Dairy (Johnston, PA), Harrisburg Dairies Inc., Rutter Brothers Dairy, Inc., Turkey Hill LP, Tuscan/Lehigh Valley Dairies, Inc. (Schuylkill Haven, PA)

	·	Proposed	Current	
	<b>Reference</b>	<u>Order</u>	<u>Order (2)</u>	<b>Change</b>
Butterfat test	D6	0.0992%	0.0931%	0.0061%
Butterfat price as announced by PMMB	(1)	\$ 2.4943 per lb.	\$ 2.4943 per lb.	
Extended butterfat value		\$ 0.0025 per lb.	\$ 0.0023 per lb.	
Skim price as announced by PMMB	(1)	\$ 11.54 per cwt.	\$ 11.54 per cwt.	
Extended skim value		\$ 0.1153 per lb.	\$ 0.1153 per lb.	
Total milk value at announced prices		\$ 0.1178 per lb.	\$ 0.1176 per lb.	\$ 0.0002
Ingredient cost	D4	0.0282	0.0279	
Cost of shrinkage / bulk milk & cream	D5	(0.0024)	(0.0023)	
Total milk cost per pound		\$ 0.1436 per lb.	\$ 0.1432 per lb.	\$ 0.0004
Pounds per gallon (conversion)		0.50	0.50	
Total milk cost per half pint		\$ 0.0718	\$ 0.0716	\$ 0.0002
Container cost (adjusted for shrinkage)	D3	0.0293 each	0.0305 each	(0.0012)
Cost center costs	D2	0.0608	0.0577	0.0031
1st half 2016 to 1st half 2017 adjustment	D7	0.0035	0.0010	0.0025
Container efficiency adjustment	(2)	0.0210	0.0210	-
Percentage discount adjustment	(3)	0.0001	0.0001	-
Diesel fuel adjustment	D8	0.0005	0.0001	0.0004
Heating fuels adjustment	D9	-		-
		\$ 0.1870 each	\$ 0.1820 each	\$ 0.0050
Dealer profit at 3.4%	(2)	0.0066	0.0064	\$ 0.0002
Subtotal		\$ 0.1936 each	\$ 0.1884 each	\$ 0.0052
Less: average delivery cost	(2)	(0.0272)	(0.0272)	
Add: high cost delivery	(2)	0.0604	0.0604	
Wholesale minimum price		<b>\$ 0.2268</b> each	<b>§ 0.2216</b> each	\$ 0.0052

(1) As announced for January 2018 by PMMB on December 14, 2017.

(2) Per OGO A-963 (CRO 7) as updated.

(3) Per OGO A-972 "Price Adjustments to Account for Interaction of Milk Prices and Wholesale Percentage Discounts."