# AREA 2

# COST REPLACEMENT HEARING DEALER SURREBUTTAL EXHIBITS

**DECEMBER 3, 2014** 

## COST REPLACEMENT HEARING

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# Carl D. Herbein, CPA Curriculum Vitae

## **EDUCATION**

Elizabethtown College – B.S. Degree in Accounting (1968)
Delta Mu Delta – National Honor Society – Co-captain Cross Country Team

#### **EMPLOYMENT**

Herbein + Company, Inc., Reading, PA October, 2004 to present President and CEO

> July, 1985 to October, 2004 Managing Partner

1974 to June, 1985 Partner Reading, PA

Carl D. Herbein, CPA – Reading, PA 1972 to 1974

Ernst & Young, Reading, PA 1967 to 1972 Staff/Senior Accountant

# PROFESSIONAL AND CIVIC ASSOCIATIONS AND DESIGNATIONS

CPA – Commonwealth of Pennsylvania (1971)

Member – American Institute of CPAs – Council (1990 – 1991)

Member – Pennsylvania Institute of CPAs – President (1988 – 1989)

Firm Member – PKF North American Network – Board of Directors (1993 – 1994)

Chairman – Reading Redevelopment Authority (1992 – 1998) Board of Directors (1984 – 1998)

#### **Board Member**

- Greater Berks Development Fund (1995 present)
- Berks County Convention Center Authority Treasurer (1996 present)
- Alvernia University (2012 present)

Berks County Chamber of Commerce (1980 – present)

- Chairman of the Board (1994 1996)
- Treasurer (1992 1993)
- Treasurer (2007-2009)

Greater Reading Economic Partnership (2005 – present)

#### Elizabethtown College

- Board of Trustees (1987 1992)
- Chair Leadership Council (2007 2009)

# Berkshire Country Club

• Board of Directors and Treasurer (October 2001 – 2007)

C.H. Briggs Hardware, Reading, PA Member of Board of Directors 2008 to 2012

# Carl D. Herbein, CPA

#### **PUBLICATIONS**

"Product Costing In A Volatile Environment," which appeared in the National Ice Cream Mix Association, Inc. publication

"Milk Costing and Regulation – Is There a Conflict?" which appeared in the 2003 *International Association of Milk Control Agencies*' publication

"Benchmarking," which appeared in the August 2004, 422 Business Advisor

"Financing Agribusiness Growth", which appeared in the Pennsylvania CPA Journal

"Processors Improve Profits With Benchmarking", which appeared in the October 2011, Dairy Foods Magazine

### **COMMUNITY AWARDS**

2006 Eugene L. Shirk Community Builder Award 2010 Corporate Honoree – March of Dimes 2012 Franciscan Award – Alvernia University 2013 Business Weekly Unity Award 2014 YMCA Champion of Youth

## EXPERT REPORTS, DEPOSITION AND TESTIMONY

### COURT AND OTHER TESTIMONY

Montana Department of Agriculture - Testimony concerning Montana Milk pool. (hearing held July 23, 2008)

State of Vermont – Expert testimony concerning establishment floor price – raw milk. (hearing held October 9, 2008)

Windsong Farms v. Telemark – Expert testimony – lender liability November 17, 2008

Niagara Milk Cooperative, Inc. v. Thomas J. Krenzer et al. – determination of fair value of dissenter's interest February 23, 2009

State of New Jersey Department of Agriculture – Expert testimony – Farmer premium establishment. (hearing held November 19, 2009, December 17, 2009 and January 28, 2010)

Sweetwater Valley Farm, Inc. v. Dairy Farmers of America, Inc. – June 15, 2010

Bross v. Bross – domestic matter. Testimony October 16, 2010.

Van Peenen Dairy, Inc. v. Tuscan/Lehigh Dairies, Inc. - contractual dispute, November 22, 2011

Nicholas Meat Packing Co. v. Brigandi, Gleghorn and Associates – August 20, 2011 and July 2013.

Supports Coordination Organization Modeled Rate Review – payment rate dispute – July 15, 2013.

Allen S. Fisher, et. al. v. Dominion Transmission, Inc. – crop damage – loss calculation – October 2013.

DeVries Dairy v. White Eagle Cooperative Association – expert testimony – economic discrimination – October 2013.

## Carl D. Herbein, CPA

#### COMMONWEALTH OF PENNSYLVANIA MILK MARKETING BOARD APPEARANCES

#### 2007

Expert witness appearing on behalf of dealer association concerning licensee to licensee discounts.

Expert witness appearing on behalf of dealer association concerning cost replacement hearings for Areas 1, 2, 3, 4, 5, and 6.

#### 2008

Expert witness appearing on behalf of dealer association concerning cost replacement hearings for Areas 1, 2, 3, 4, 5, and 6.

Expert witness appearing on behalf of dealer association concerning bulk milk cream, shrinkage, producer premium related to recombinant bovine growth hormone, and milk prices and percentage discounts.

#### 2009

Expert witness appearing on behalf of dealer association concerning cost replacement hearings for Areas 1, 2, 3, 4, 5 and 6.

Expert witness appearing on behalf of dealer association concerning emergency hearing related to level of Class I Over-order Premium.

#### 2010

Expert witness appearing on behalf of dealer association concerning formula for calculating the Over Order Premium.

Expert witness appearing on behalf of dealer association concerning cost replacement in Area 4 and Area 5.

# 2011

Expert witness appearing on behalf of dealer associations concerning cost replacement in Areas 1, 2, 3, 4, 5, and 6.

# 2012

Expert witness appearing on behalf of dealer associations concerning multi-store discounts in Area 5 and Area 6.

Expert witness appearing on behalf of dealer associations concerning Over Order Premium duration and level.

Expert witness appearing on behalf of dealer associations concerning cost replacement in Areas 1, 2, 3, 4, 5, and 6.

#### 2013

Expert witness appearing on behalf of dealer associations concerning wholesale milk discounts in Areas 1, 2, 3, 4, 5, and 6.

Expert witness appearing on behalf of dealer associations concerning over-price premium in Areas 1, 2, 3, and 4.

# 2014

Expert witness appearing on behalf of dealer associations concerning cost replacement in Areas 1, 2, 3, 4, and 5.

Expert witness appearing on behalf of dealer associations concerning small delivery cost in Areas 1, 2, 3, 4, 5 and 6.

## PMMB AREA 2

# COST REPLACEMENT HEARING

# SUMMARY OF CURRENT INGREDIENT COSTS (WEIGHTED AVERAGE BASED ON ACTUAL SALES IN AREA 2)

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

	March 2014
	Ingredient
	Cost Per Pound
	(1)
Standard	\$.0000
Reduced fat (2%) milk	.0007
Low fat (1%) milk	.0006
Non fat (skim) milk	.0006
Flavored milk	.0407
Flavored reduced fat milk	.0305
Flavored nonfat milk	.0281
Buttermilk (2)	.0326
Eggnog	.1958

- (1) For ingredients not purchased in March 2014 the most recent invoice was used.
- (2) Buttermilk not manufactured in the Area. Cost is from current order.

## COST REPLACEMENT HEARING

# COST REPLACEMENT ADJUSTMENTS FOR INGREDIENTS

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

	March 2014 Weighted Average Cost/Pound	Cost/Pound included in Existing Order (1)	Increase (Decrease)
Standard milk	\$0.0000	\$0.0000	\$0.0000
Reduced fat milk (2%)	0.0007	0.0007	0.0000
Lowfat milk (1%)	0.0006	0.0006	0.0000
Nonfat milk (skim)	0.0006	0.0006	0.0000
Flavored milk (3)	0.0407	0.0513	(0.0106)
Flavored reduced fat milk (3)	0.0305	0.0314	(0.0009)
Flavored nonfat milk (3)	0.0281	0.0307	(0.0026)
Buttermilk (2)	0.0326	0.0326	0.0000
Eggnog	0.1958	0.1975	(0.0017)

<sup>(1)</sup> Per General Order OGO A-953 (CRO 5) as updated for flavored milk on October 1, 2014.

<sup>(2)</sup> Buttermilk not manufactured in the Area. Cost is from current order.

<sup>(3)</sup> Ingredient costs to be updated on a quarterly basis for flavored milk, flavored reduced fat milk and flavored nonfat milk. Updates should be effective on January 1, April 1, July 1 and October 1.

# PMMB AREA 2 COST REPLACEMENT HEARING

# BUTTERFAT CONTENT OF PRICE CONTROLLED PRODUCTS

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

	2013 Product Butterfat Test	2012 Product Butterfat Test Included in Existing Order (1)	Increase (Decrease)
Standard milk	3.2588%	3.2648%	(0.0060%)
Reduced fat milk (2%)	1.9570%	1.9546%	0.0024%
Lowfat milk (1%)	0.9680%	0.9626%	0.0054%
Nonfat milk (skim)	0.0788%	0.0868%	(0.0080%)
Flavored milk	3.3195%	3.3348%	(0.0153%)
Flavored reduced fat milk (3)	0.9747%	0.9761%	(0.0014%)
Flavored nonfat milk (3)	0.0411%	0.0694%	(0.0283%)
Buttermilk (2)	1.5735%	1.5735%	0.0000%
Eggnog	6.9683%	6.8953%	0.0730%

<sup>(1)</sup> Per General Order No. A-953 (CRO 5)

<sup>(2)</sup> Buttermilk is not manufactured in this Area. Butterfat test is from current order.

# COST REPLACEMENT HEARING

# PROCESSING, PACKAGING AND DELIVERY COSTS/POINT FOR 2013 (WEIGHTED AVERAGE BASED ON SALES IN AREA 2)

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

Cost Center	Total Points in PMMB Area 2 (1)	Weighted Average Cost/Point (1)		
Receiving, lab and field work	67,481,799	\$	0.0090	
Standardization and pasteurization	92,170,186		0.0139	
Bottling	87,266,080		0.0353	
Cold room	92,743,502		0.0341	
Delivery	70,658,621		0.0877	
Selling	70,402,099		0.0198	
		\$	0.1998	

<sup>(1)</sup> Reflects points (and related cost/point) for sales in PMMB Area 2 for the cross-section dealers.

# PMMB AREA 2 COST REPLACEMENT HEARING

# COST REPLACEMENT ADJUSTMENTS FOR PROCESSING, PACKAGING AND DELIVERY COSTS

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

	2013 Weighted Average Cost/Point	2012 Cost/Point Included in Existing Order (1)	Increase (Decrease)
Receiving, lab and field work	\$0.0090	\$0.0085	\$0.0005
Standardization and pasteurization	0.0139	0.0129	0.0010
Bottling	0.0353	0.0329	0.0024
Cold room	0.0341	0.0316	0.0025
Delivery	0.0877	0.0839	0.0038
Selling	0.0198	0.0196	0.0002
Sub total	\$0.1998	\$0.1894	\$0.0104
Add: 2014 Cost increase (decrease) adjustme	ent - Exhibit D4		(0.0025)
Less: 2013 Cost (increase) decrease adjustme	(0.0036)		
Net change		-	\$0.0043

(1) Per General Order No. A-953 (CRO 5)

# COST REPLACEMENT HEARING

# COST INCREASES (DECREASES) FOR LABOR, INSURANCE AND UTILITY COSTS

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

	Weighted Expe	nses for the Six	Six Months E	oints for the Inded June 30	Cost Po	Increase (Decrease)	
Type of Expense	2014	2013	2014	2013	2014	2013	Per Point
Labor and fringe benefits	\$ 4,556,303	\$ 4,463,028	45,256,398	42,991,836	\$0.1007	\$0.1038	(\$0.0031)
Utilities	378,662	337,315	45,256,398	42,991,836	0.0084	0.0078	0.0006
Insurance	30,367	29,149	45,256,398	42,991,836	0.0007	0.0007	0.0000
							(\$0.0025)

<sup>(1)</sup> Weighted based on sales in PMMB Area 2

#### PMMB AREA 2

# COST REPLACEMENT HEARING

# **CHANGES IN DIESEL FUEL COSTS**

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

Diesel fuel costs – calendar year 2013 (1)	\$725,565
Delivery points – calendar year 2013 (1)	70,658,621
Diesel fuel cost per point delivered	\$0.0103
Average diesel price – calendar year 2013 (2)	\$4.010
Average diesel price – September 2014 (2) (3)	\$3.900
Increase (decrease) from year 2013 to month September 2014	-2.74%
Increase (decrease) in diesel fuel cost per point delivered	(\$0.0003)

- (1) Costs of cross-section dealers weighted by sales in Area 2
- (2) On-highway diesel prices per gallon for the Central Atlantic Region as published by the U.S. Energy Information Administration.
- September 2014 diesel fuel costs were used by the PMMB in establishing minimum (3) prices for November 2014.

#### PMMB AREA 2

# COST REPLACEMENT HEARING

# CHANGES IN HEATING FUEL COSTS (NATURAL GAS)

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

Heating fuel costs – calendar year 2013 (1)	\$114,432
Standardization & pasteurization points – calendar year 2013 (1)	92,170,186
Heating fuel cost per point pasteurized	\$0.0012
Average heating fuel costs – calendar year 2013 (2)	\$9.16
Average heating fuel costs – July 2014 (2) (3)	9.83
Increase (decrease) from year 2013 to month July 2014	7.31%
Increase (decrease) in heating fuel cost per point pasteurized	\$0.0001

- (1) Costs of cross-section dealers weighted by sales in Area 2.
- (2) Industrial natural gas prices for Pennsylvania in dollars per thousand cubic feet as published by the U.S. Energy Information Administration.
- (3) July 2014 natural gas costs were used by the PMMB in establishing minimum prices for November 2014.

PMMB AREA 2

# COST REPLACEMENT HEARING

# WEIGHTED COST OF SHRINKAGE AND WEIGHTED COSTS AND REVENUES FROM BULK CREAM AND BULK MILK

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

PMMB Area 2	Weighted Weighted Costs Revenues		9		Weighted Pounds	(Re	ghted Cost evenue) Per Pound	
Shrinkage	\$	363,557		\$	363,557			
Bulk milk revenue minus milk costs Bulk milk cost center costs & freight Net bulk milk cost (revenue)		72,015	54,328		17,687			
Bulk cream revenue minus milk costs Bulk cream cost center costs Net bulk cream cost (revenue)		99,189	735,532		(636,343)			
Total	\$	534,761	\$ 789,860					
Net cost (revenue) - calendar year 2013				\$	(255,099)	129,879,759	\$	(0.0020)
Net cost (revenue) in current order - calc	endar	year 2012		\$	(329,415)	137,491,484		(0.0024)
Net change - cost increase (cost reduction	n)			\$	74,316		\$	0.0004

# PMMB AREA 2 COST REPLACEMENT HEARING

# SUMMARY OF CURRENT CONTAINER COSTS WITH ADJUSTMENT FOR SHRINKAGE AND LOSS AND UPDATE TO CURRENT MONTH

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

Container Size	March 2014 Container Cost (1)	March 2014 to Shrinkage tainer October 2014 - and Loss Shrinka		Shrinkage Cost	Total Container Cost	
Gallon (5)	\$ 0.1859	\$ 0.0016	\$ 0.1875	1.62%	\$ 0.0030	\$ 0.1905
1/2 gallon - plastic 1/2 gallon - paper /2 gallon - blended (5)	0.1478 (3) 0.1478	(0.0024)	0.1454	1.22%	0.0018	0.1472
Quart - plastic Quart - paper Quart - blended (5)	0.1130 0.0817 0.1037	0.0013	0.1050	1.57%	0.0016	0.1066
Pint - plastic Pint - paper Pint - blended (5)	0.0922 0.0450 0.0839	0.0014	0.0853	1.62%	0.0014	0.0867
Twelve ounce	(3)					
Ten ounce	(3)		-			-
1/2 pint - plastic (5)	0.0768	(0.0001)	0.0767	0.92%	0.0007	0.0774
1/2 pint - paper (5)	0.0259	-	0.0259	0.85%	0.0002	0.0261
Four ounce - paper	0.0267		0.0267	1.53%	0.0004	0.0271
Dispenser	0.0453		0.0453	1.30%	0.0006	0.0459

- (1) For containers not purchased in March 2014 the most recent invoice was used.
- (2) October 2014 container costs were used by the PMMB to establish minimum resale prices for November 2014.
- (3) Container not packaged in this Area.
- (4) Calculated based on actual container loss from a state-wide cross section of processing dealers for controlled containers used during the period January March 2009. This state-wide cross section is composed of every processing dealer that participates in a cost replacement hearing.
- (5) Current container costs would replace these costs on a monthly basis when the PMMB minimum resale prices are announced

# COST REPLACEMENT HEARING

# ADJUSTED CONTAINER COSTS COMPARED TO CURRENT MONTH CONTAINER COSTS – NOVEMBER 2014

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

Container Size	Adjusted Container Costs from Exhibit D-8		Container Costs in Current Prices (1)		Difference
Gallon (2)	\$	0.1905	\$	0.2066	\$ (0.0161)
Half Gallon (2)		0.1472		0.1541	(0.0069)
Quart (2)		0.1066		0.1221	(0.0155)
Pint (2)		0.0867		0.0868	(0.0001)
1/2 pint - plastic (2) (3)		0.0774		0.0739	0.0035
1/2 pint - paper (2)		0.0261		0.0262	(0.0001)
Four ounce - paper		0.0271		0.0263	0.0008
Dispenser (per quart)		0.0459		0.0444	0.0015

<sup>(1)</sup> Per General Order No. A-953 (CRO 5) as updated.

<sup>(2)</sup> These container costs to be updated on a monthly basis.

<sup>(3)</sup> The difference in the proposed cost replacement order between plastic ½ pint and paper ½ pint is \$0.0514. The current PMMB wholesale price schedule shows \$0.0477 as the plastic add-on to the ½ pint paper price.

## COST REPLACEMENT HEARING

# CALCULATION OF WHOLESALE MINIMUM PRICE GALLON REDUCED FAT MILK (2%) FOR NOVEMBER 2014

# Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

	Proposed		Current	
	Reference	<u>Order</u>	Order (2)	<b>Change</b>
Butterfat test	D2-B	1.9570%	1.9546%	0.0024%
Butterfat price as announced by PMMB	(1)	\$ 3.2739 per lb.	\$ 3.2739 per lb.	
Extended butterfat value		\$ 0.0641 per lb.	\$ 0.0640 per lb.	
Skim price as announced by PMMB	(1)	\$ 18.48 per Cwt	\$ 18.48 per Cwt	
Extended skim value		\$ 0.1812 per lb.	\$ 0.1812 per lb.	
Total milk value at announced prices		\$ 0.2453 per lb.	\$ 0.2452 per lb.	\$ 0.0001
Ingredient cost	D2	0.0007	0.0007	
Cost of shrinkage / bulk milk & cream	D7	(0.0020)	(0.0024)	
Total milk cost per pound		\$ 0.2440 per lb.	\$ 0.2435 per lb.	\$ 0.0005
Pounds per gallon (conversion)		8.62	8.62	
Total milk cost per gallon		\$ 2.1033	\$ 2.0990	\$ 0.0043
Container cost (adjusted for shrinkage)	D8	0.1905 each	0.2066 each	(0.0161)
Cost center costs	D3	0.7992	0.7576	0.0416
1st six months 2013 to 2014 adjustment	D4	(0.0100)	0.0144	(0.0244)
Container efficiency adjustment	(2)	(0.0794)	(0.0794)	-
Percentage discount adjustment	(3)	0.0336	0.0336	-
Diesel fuel adjustment	D5	(0.0012)	(0.0020)	0.0008
Heating fuels adjustment	D6	0.0004	0.0004	
		\$ 3.0364 each	\$ 3.0302 each	\$ 0.0062
Dealer profit at 3.5%	(2)	0.1101	0.1099	
Subtotal		\$ 3.1465 each	\$ 3.1401 each	\$ 0.0064
Less: average delivery cost	(2)	(0.3356)	(0.3356)	
Add: high cost delivery	(2)	0.9364	0.9364	
Wholesale price		\$ 3.7473 each	<b>\$ 3.7409</b> each	\$ 0.0064

- (1) As announced for November 2014 by PMMB on October 23, 2013.
- (2) Per OGO A-953 (CRO 5) as updated.
- (3) Per OGO A-972 "Price Adjustments to Account for Interaction of Milk Prices and Wholesale Percentage Discounts."

# COST REPLACEMENT HEARING

# CALCULATION OF WHOLESALE MINIMUM PRICE HALF PINT FLAVORED NONFAT MILK (SKIM) FOR NOVEMBER 2014

Clover Farms Dairy Co., HP Hood LLC-Hatfield, Swiss Premium Dairy, Inc., Turkey Hill L.P., Tuscan/Lehigh Dairies, L.P. – Schuylkill Haven

		Proposed	Current	
	<u>Reference</u>	<u>Order</u>	<u>Order (2)</u>	<b>Change</b>
Butterfat test	D2-B	0.0411%	0.0694%	-0.0283%
Butterfat price as announced by PMMB	(1)	\$ 3.2739 per lb.	\$ 3.2739 per lb.	
Extended butterfat value		\$ 0.0013 per lb.	\$ 0.0022 per lb.	
Skim price as announced by PMMB	(1)	\$ 18.48 per Cwt	\$ 18.48 per Cwt	
Extended skim value		\$ 0.1847 per lb.	\$ 0.1847 per lb.	
Total milk value at announced prices		\$ 0.1860 per lb.	\$ 0.1869 per lb.	\$(0.0009)
Ingredient cost	D2	0.0281	0.0307	
Cost of shrinkage / bulk milk & cream	D7	(0.0020)	(0.0024)	
Total milk cost per pound		\$ 0.2121 per lb.	\$ 0.2152 per lb.	\$(0.0031)
Pounds per gallon (conversion)		0.50	0.50	
Total milk cost per gallon		\$ 0.1061	\$ 0.1076	\$(0.0015)
Container cost (adjusted for shrinkage)	D8	0.0261 each	0.0262 each	(0.0001)
Cost center costs	D3	0.0500	0.0474	0.0026
1st six months 2013 to 2014 adjustment	D4	(0.0006)	0.0009	(0.0015)
Container efficiency adjustment	(2)	0.0233	0.0233	-
Percentage discount adjustment	(3)	0.0021	0.0021	-
Diesel fuel adjustment	D5	(0.0001)	(0.0001)	-
Heating fuels adjustment	D6			
		\$ 0.2069 each	\$ 0.2074 each	\$ (0.0005)
Dealer profit at 3.5%	(2)	0.0075	0.0075	
Subtotal		\$ 0.2144 each	\$ 0.2149 each	\$(0.0005)
Less: average delivery cost	(2)	(0.0210)	(0.0210)	
Add: high cost delivery	(2)	0.0585	0.0585 2524	
Wholesale price		<b>\$ 0.2519</b> each	<b>\$ 0.2524</b> each	\$ (0.0005)

- (1) As announced for November 2014 by PMMB on October 23, 2014.
- (2) Per OGO A-953 (CRO 5) as updated.
- (3) Per OGO A-972 "Price Adjustments to Account for Interaction of Milk Prices and Wholesale Percentage Discounts."